

The future high net worth client is looking for more than just a product recommendation

Key takeaways

Future high net worth clients are increasingly looking to their advisor to proactively "explain how recommended products work," according to our proprietary generational investing study. They want their advisor to anticipate their needs and offer investment education that empowers confident, informed decisions.

To advance understanding of the future high net worth client, Nuveen surveyed more than 400 wealth inheritors with an average future high net worth of \$4.9mm. Our study of the next generation high net worth show they are coming to the table with opinions and expect to be brought into the process early on.



In the competitive landscape of advising the high net worth, identifying and understanding key drivers of satisfaction is essential for cultivating strong client relationships, building primacy and ensuring long-term success. Prioritizing these drivers can play a pivotal role in shaping clients' overall experiences and for the next generation, their decision to work with you.

Key driver analysis is a technique used to measure the relative importance of factors contributing to satisfaction, revealing what matters most to investors.

Action priorities for advisors

Key driver analysis

Dif

Client impact

Differentiation gap

- Explain HOW recommended products work
- Engage proactively

Subtle effect

- Help explain what drives performance
- Provide good value (performance vs fees)
- Offer access to great technology to follow investments

Table stakes

- Provide good investment and planning ideas
- Monitor progress toward goals
- · Address needs promptly
- Get to know clients/prospects personally

Maintenance

- Demonstrate understanding of needs and goals
- · Have relevant expertise or credentials

LOW Advisor performance HIGH

Investors tell us that while advisors deliver well on the basics, the real opportunity lies in the differentiation gap — areas clients value the most but feel least satisfied with. Closing this gap isn't about doing more of the same; its about standing out and addressing what truly matters. At the top of the list is proactive investment education.

That means moving beyond a product description of 'what it is' to clearly explaining 'what it does' for the client. In an era of information overload, clarity and relevance win. Advisors who bridge this gap position themselves as trusted guides and educators earning the confidence and loyalty of the future elite.

Example: What it is vs what it does

CONCEPT	Private credit
WHAT IT IS	Lending directly to businesses outside of traditional banks or public bond markets
WHAT IT DOES	Provides steady income through interest payments, often at higher yields than traditional bonds

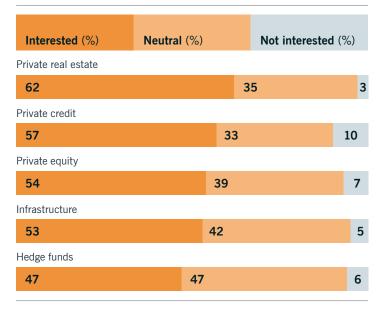
Most valued sources of advice or information used for financial guidance



A holistic portfolio; including alternatives

As the financial and economic landscape continues to evolve, next generation investors are increasingly drawn to unique opportunities to diversify beyond public markets. Advisors wanting to engage more deeply should emphasize their role as a guide to explore private markets as a tool that can support long term wealth building. Private markets can be complex at times and operate very differently than the traditional public markets, bringing a differentiating opportunity for education.

Interest level in future investing opportunities



Investment education serves multiple purposes beyond merely transferring knowledge.

- Demystifies complex financial concepts, enabling informed choices that align with long-term goals.
- Demonstrates an advisors commitment to their clients' financial well-being, fostering deeper relationships and trust.

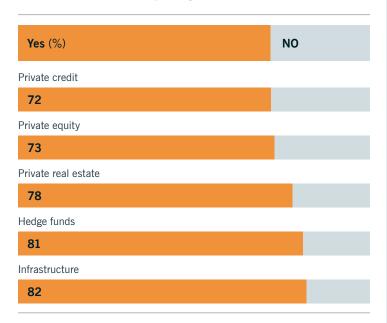
of wealth inheritors say their advisor has never discussed alternative investments.

When advisors take on the educator role, clients are more likely to act, demonstrating the influence of effective guidance.

By integrating education into regular conversations, advisors can unlock opportunities for diversification, long-term growth and stronger client loyalty all while establishing themselves as forward thinking and adding real value.

Discussion to decision

% went on to invest after speaking about it with their advisor



Taking action

Engaging the next generation of high net worth clients requires visibility, proactive outreach and impactful education. Those taking action are turning client curiosity into enduring trust, establishing the pathway for long term relationships.

Checklist to engage the future high net worth with proactive investment education

Identify target prospects

 Segment high potential clients and prospects such as younger business owners, wealth inheritors and HENRYs (high earner not rich yet)

Develop an educational plan

- Determine a format that would work well for your practice (it's not a one size fits all)
 - Ex: Share bite-sized educational content;
 Engage prospects digitally through articles,
 videos, short recorded webinars, newsletters
 - Ex: Host an "Ask me anything" investment session on particular topics (e.g. private markets, portfolio diversification, etc);
 Position yourself as the go-to resource by inviting prospects to an open forum to get their questions answers (could be virtual or in person)
- Lean on your asset management partners for client friendly educational resources
- Focus on demystifying complex areas to spark follow-up conversations

Get started

 Don't wait for clients or prospects to find you; take the lead, ignite meaningful conversations and stay consistently engaged before they even know they need your guidance

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